

Remgro Limited

MILLENNIA PARK, 16 STELLENTIA AVENUE, STELLENBOSCH, 7600 • PO BOX 456, STELLENBOSCH, 7599
TELEPHONE: 021 888 3000 • TELEFAX: 021 888 3399

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TO WHOM IT MAY CONCERN

Endorsement of DO MORE FOUNDATION's "Build of world of Play" submission

Remgro Limited is a diversified investment holding company based in Stellenbosch, South Africa and is listed on the Johannesburg Securities Exchange (JSE). Remgro's interests consist mainly of investments in the healthcare, consumer products, financial services, infrastructure, industrial and media industries through investments in over 20 companies, representing a combined market cap in excess of R300 billion (Remgro website: <https://www.remgro.com/>).

Remgro holds 80.4% of RCL FOODS' issued share capital and is very proud of RCL FOODS' role as the founder and major funder of the DO MORE FOUNDATION. As most of Remgro's earnings are generated from investments in South Africa, it is a business viability imperative that South Africa prospers.

We are accordingly very supportive of the DO MORE FOUNDATION that is raising its hand to participate in Lego's Build a World of Play challenge with their proposal that "Everyone gets to play". "Everyone gets to play" is a collective impact model that aims to leverage corporate-public partnerships toward sustainable implementation of the National Integrated ECD Policy in South Africa, using the National Integrated Early Childhood Development Policy (2015) as the road map for scale.

Remgro would like to endorse the DO MORE FOUNDATION's proof of concept and vision that "everyone should play and young children should be a priority". Remgro supports the DO MORE FOUNDATION and is committed to continue assisting the Foundation by leveraging its influence to impact the lives of young children in South Africa and to enable the Foundation to further assist communities across South Africa.

Sincerely



Jannie Durand
Remgro Limited CEO